

I'm pleased to report another strong quarter for the Group as we continue to deliver on our strategic priorities in Q3 FY2025. Our year-to-date performance reflects both the resilience of our diversified portfolio and the disciplined execution of our long-term strategy. Against a back-drop of ongoing changes in several markets, our businesses continue to grow, generate cash, and create value.

For the third quarter of FY2025, Group third-party revenue rose to TT\$11.8 billion, an increase of TT\$451 million or 4% over the prior year. Profit Before Tax (from continuing operations) grew by 13% to TT\$810 million, and net cash generated from operations increased by 27% to TT\$998.5 million, reflecting strong underlying performance and improved working capital discipline across the Group.

Importantly, this performance comes as we remain focused on delivering against the priorities we outlined at the start of the year – strengthening core businesses, expanding in international markets, deepening operational excellence, and investing in people and leadership.